



**United for Humanity**

**Council of Delegates of the International  
Red Cross and Red Crescent Movement**

3–4 December 2026, Geneva

# 2026 Council of Delegates

DRAFT PROVISIONAL AGENDA

June 2026

**EN**

CD/26/XX

Original: English

Document prepared by  
the Standing Commission of the Red Cross and Red Crescent

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**2026 Council of Delegates  
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**Geneva, Switzerland  
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*A joint opening ceremony for the Council of Delegates and the IFRC General Assembly will take place on 29 November 2026.*

*The awards ceremony for the Henry Dunant Medal, the Red Cross and Red Crescent Prize for Peace and Humanity and the Movement Family Links Medal will be held on 3 December 2026.*

**I. Opening and procedural matters**

- 1. Opening of the Council of Delegates**
- 2. Election of the chair, vice-chair and other officers of the Council of Delegates**
- 3. Adoption of the agenda of the Council of Delegates**

**II. Items for discussion and decision in plenary****4. Principled and accountable use of information and communication technologies in humanitarian action**

This resolution aims to advance a principled and accountable use of information and communication technologies (ICTs) in humanitarian action in the digital era. It builds on existing good practice across the International Red Cross and Red Crescent Movement (Movement) and proposes multidisciplinary collaboration and shared learning to support a holistic vision for the design, implementation and use of ICTs in the Movement components' humanitarian operations that will benefit the communities we serve.

**5. Strengthening the resilience of urban communities – Principles of Action**

This resolution builds and delivers on the stipulations of the 2022 Council of Delegates resolution "Strengthening the resilience of urban communities: Our way forward". It addresses the growing challenges of urbanization, climate change and social inequalities by setting out principles of action and calls for enhanced investment, coordination and alignment through partnerships with authorities and stakeholders to support National Red Cross and Red Crescent Societies (National Societies) in delivering inclusive and sustainable urban resilience programmes.

**6. Building the Movement's strategic and operational preparedness to address harmful information in humanitarian settings**

This resolution calls on the Movement to address the growing threat of harmful information by strengthening its strategic and operational preparedness, including by enhancing risk awareness,

building the capacities of the various Movement components and strengthening coordination and partnerships to preserve the space for principled humanitarian action.

### **7. Reinforcing the mandate and capacities of National Societies through strengthening their legal base**

The objective of this resolution is to support National Societies in enhancing their legal framework and to adopt the Revised Model Law on the Recognition of National Red Cross and Red Crescent Societies as a recognized standard within the Movement. The resolution will further recognize that the Revised Model Law plays a crucial role in strengthening the legal base of National Societies, as it addresses the Fundamental Principles and the auxiliary role and contains updates, along with example provisions, to better reflect modern needs.

### **8. Restoring humanity: Our collective efforts to uphold international humanitarian law**

This resolution gives voice to our shared dismay about current trends in armed conflict, noting the scale of human suffering resulting from the high number of conflicts and lack of respect for international humanitarian law (IHL) and paying specific attention to the issue of attacks against humanitarian personnel. It calls on the Movement to redouble its own efforts, outlining specific actions it can take to address the protection of humanitarian personnel and improve respect for IHL. The annexed appeal then looks outward, calling on States and parties to conflict to respect IHL in all circumstances and urging all those with influence to make real efforts to reverse the current dangerous trends.

### **9. Implementation of the Memorandum of Understanding and Agreement on Operational Arrangements dated 28 November 2005 between Magen David Adom in Israel and the Palestine Red Crescent Society**

### **10. Report on the work of the Standing Commission, including the Movement Policy Framework initiative**

## **III. Other topics for discussion**

### **11. Commission: “Addressing the present: Shaping the Movement of the future”**

We are living in a period of profound change. The international rules-based order is being forcefully challenged, respect for international law is eroding rapidly and the scale of human suffering across the world is alarming. At the same time, humanitarian funding is shrinking drastically. Moreover, the political and societal landscapes are highly polarized and fragmented, and dehumanizing language and harmful information is on the rise. These conditions are conducive to violations of IHL and put people and impartial and neutral humanitarian actors at risk, such as National Society personnel and volunteers.

How can the Movement rise to these challenges, deliver on its humanitarian mission in an impactful way and speak with a compelling and united voice for humanity? How can we ensure that the Movement is ready for future challenges and opportunities? This commission will explore and reflect and agree on a future-ready and powerful Movement value proposition grounded in complementarity, efficiency and impactful humanitarian action. This pivotal moment offers an opportunity to influence and adapt to evolving global challenges and ensure the Movement remains resilient and purpose-driven for decades to come. This will specifically involve the need to:

- place affected populations at the centre, by delivering collective and principled humanitarian action, always driven by the Fundamental Principle of humanity.
- stand united, complementary in our mandates and coordinated in our actions, with National Societies at the centre, leveraging the full potential of local-to-global capacities and increasing our interoperability and collective efficiency

- invest sustainably in conflict, disaster, emergency and crisis preparedness to be ready to respond in an increasingly volatile environment
- defend and promote IHL as being for the common good of humanity
- leverage the opportunity to strengthen the international legal framework for disaster risk management through a treaty on the protection of persons in the event of disasters
- ensure the safety and security of our personnel and volunteers by addressing evolving physical, psychological, cyber and technology-related threats to humanitarian personnel.

**Spotlight session 1: “Humanity first: Achieving collective impact”**

This spotlight session will examine how the Movement can put humanity first and strengthen its collective impact in an era of escalating crises and constrained resources. Bringing together perspectives from all Movement components, it will emphasize our shared commitment to the principle of humanity as the foundation of our collective mission. The session will reflect on how to strengthen collective accountability and complementarity in delivering that mission, in line with our respective mandates and the Statutes of the Movement, and provide a space for constructive dialogue on the implementation of the Seville Agreement 2.0 to ensure action is principled, coordinated and people-centred and leaves no one behind.

**Spotlight session 2: “Driving collective preparedness across the Movement”**

This spotlight session will examine how the Movement can strengthen collective preparedness and readiness for crises, including armed conflict, climate-related disasters, epidemics and pandemics, and population movements. Bringing together IFRC, ICRC and National Society perspectives, it will highlight complementary mandates and the central role of National Societies. The session will explore how aligned, all-hazards preparedness strengthens operational readiness, ensuring the Movement remains relevant, credible and impactful in a rapidly evolving and increasingly complex global risk environment. It will also aim to identify what concrete actions need to be implemented.

**Spotlight session 3: “Strengthening our collective action: The Movement’s roadmap for international humanitarian law”**

The IHL roadmap will bring together Movement components to establish a shared vision, within our respective mandates, to guide our work to ensure IHL is known, understood and implemented. The session will:

- lay the groundwork for co-designing an IHL roadmap to be presented at the 2028 Council of Delegates
- foster inclusive and meaningful dialogue on how Movement components can work more effectively together on our shared vision
- share good practices, challenges and lessons learned and identify opportunities to strengthen collective and complementary action.

**Spotlight session 4: “Treaty on the protection of persons in the event of disasters: Once-in-a-lifetime opportunity for the Movement”**

This spotlight session will explore the opportunity offered by the treaty on the protection of persons in the event of disasters to strengthen the Movement’s role in protecting people before, during and after disasters. Bringing together perspectives from across the Movement, it will reaffirm the Movement’s commitments to disaster risk reduction, the protection of persons and international relief and to preserving the integrity of IHL and principled humanitarian action in areas where armed conflict and disasters coexist. The session will examine the treaty’s relevance, look at the opportunity it presents for National Societies and how they can leverage it in practice, clarify its interaction with IHL in complex emergencies and discuss the IFRC’s potential role in advancing its implementation.

**Spotlight session 5: “Challenges and levers for the protection of humanitarian personnel in a context of conflict”**

Current conflicts are significantly increasing risks for humanitarian personnel, particularly with the emergence of new technologies, such as artificial intelligence and autonomous

weapon systems (including drones), and with the spread of harmful information. In this evolving context, the spotlight session will explore available levers to enhance the protection of Movement staff and volunteers, including a strengthened Safer Access Framework and domestic legal frameworks, intensified awareness-raising efforts and reinforced dialogue with relevant authorities.

**Spotlight session 6: “Agility and interoperability in a united Movement fit for the future”**

This spotlight session will explore how the components of the Movement can better leverage their existing current collective capacities in the current environment. It aims at identifying ways to become nimbler and more interoperable and committing to push for collective efficiency (in terms of resources and effort) in a few areas, such as logistics/supply chain and collaborative tech solutions.

**IV. Follow-up and progress reports**

*The reports listed below will be submitted as working documents to all members of the Council of Delegates 45 days before it opens. Members wishing to comment on them are invited to send written feedback to the meeting organizers. None of the reports will be introduced or discussed at the Council of Delegates unless a request to do so is submitted in advance by a member.*

12. Report on 2024 Council of Delegates Resolution 2, “Migration Strategy for the International Red Cross and Red Crescent Movement 2024–2030”
13. Report on 2024 Council of Delegates Resolution 3, “Weapons and international humanitarian law”
14. Report on 2024 Council of Delegates Resolution 5, “Call for respect and support for principled humanitarian action”, including a final report on Resolution 2 of the 2019 Council of Delegates, “Statement on Integrity of the International Red Cross and Red Crescent Movement”
15. Report on 2024 Council of Delegates Resolution 7, “Reaffirming the role of the Movement as a factor of peace”
16. Report on 2024 Council of Delegates Resolution 8, “War in cities: A solemn appeal from the International Red Cross and Red Crescent Movement”
17. Report on 2022 Council of Delegates Resolution 7, “Working towards the elimination of nuclear weapons: 2022–2027 action plan”
18. Report on 2022 Council of Delegates Resolution 8, “Movement Coordination for Collective Impact Agreement (Seville Agreement 2.0)”
19. Report on 2017 Council of Delegates Resolution 2, “Movement-wide principles for resource mobilization”
20. Report on the Work of the Joint Statutes Commission
21. Report on the Work of the Joint Commission of the Empress Shôken Fund

**V. Close of the Council of Delegates**

22. Date and venue of the next Council of Delegates and International Conference of the Red Cross and Red Crescent