



**Our world. Your move.**

Council of Delegates of the International Red Cross  
and Red Crescent Movement

Geneva, 26 November 2011 – For humanity



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**2011 Council of Delegates**  
**OF THE INTERNATIONAL RED CROSS**  
**AND RED CRESCENT MOVEMENT**

Geneva, Switzerland  
26 November 2011

**Resolution**

**Strategy for the International**  
**Red Cross and Red Crescent Movement**  
**(Movement Strategy)**

**Document prepared by**

**The Standing Commission of the Red Cross and Red Crescent**  
**in consultation with ICRC and the International Federation**

## RESOLUTION

## STRATEGY FOR THE MOVEMENT

**Guidance for the incoming Standing Commission  
regarding the Strategy for the International Red Cross and  
Red Crescent Movement and**

**1. Background**

The Strategy for the Movement was first adopted at the Council of Delegates in 2001. It was updated by the 2005 CoD as some actions were considered completed and to review the relevance of the remaining actions. The number of actions was reduced from 17 to 10 while the **strategic objectives** remained unchanged, i.e.

- Strengthening the components of the Movement.
- Improving the Movement's effectiveness and efficiency through increased co-operation and coherence.
- Improving the Movement's image and the components' visibility and relations with governments and external partners.

The 2009 CoD in Nairobi found it reasonable to assume that the Strategy and most of its actions would be completed by 2011, after 10 years of work. It therefore requested the Standing Commission, with the International Federation and the ICRC, to present to this Council an evaluation of the achievement of the strategic objectives and the expected results in the ten actions of the Strategy.

The main findings and recommendations of the evaluation are presented in the report on the Strategy for the Movement. The full evaluation report is available to the Council members upon request.

The Nairobi resolution further invited the Standing Commission to continue its work on reducing the complexities of the Movement fora, and to present its proposals for change, as relevant, to this Council.

Encouraging improvements in consulting National Societies in the preparation of various Movement fora have been recorded, as called for by National Society leaders in comprehensive reviews on the issue at hand. However, key issues concerning questions of frequency and duration along with options for aligning or even merging some of the fora require more discussion on options to move forward.

**2. Decision**

As the trustee of the International Conference, and as the permanent Movement body, where all components are represented and which provides strategic guidance in matters which concern the Movement as a whole, the 2011 Council of Delegates ***calls on the incoming Standing Commission***

- 2.1. To finalise the work on Movement fora and to submit change proposals, as relevant, for decision by the 2013 Council and to this end create an ad hoc working group; representing National Societies with a wide range of expertise, including a youth representative”;

- 2.2. To base this work on the outcomes of the comprehensive reviews already undertaken by the outgoing Commission on RCRC Movement with the aim of reaching agreement on concrete changes in the interest of greater efficiency and effectiveness and reduced costs and environmental impact of meetings involving all Movement components;
- 2.3. To update, in close cooperation with all components of the Movement, the open ended actions of the present Strategy, in order to implement them and consequently report to the 2013 Council. This effort should focus on coordinated and efficient Movement level cooperation, to strengthen the Movement's image and performance in agreed key areas, in order to deliver upon our mission for the most vulnerable. It should also take into account trends in the internal and external working environments.
- 2.4. To review the findings of the International Federation and the ICRC's monitoring of implementation of resolutions, including information from their regional structures, with a view to improving follow-up and reporting and planning for future Movement level meetings.

### **3. Follow-up**

- The Standing Commission shall regularly report on progress through its Newsletter
- The Commission's [www.standcom.ch](http://www.standcom.ch) website shall be used as one channel of regular feedback to/from National Societies on the work in progress