

**Council of Delegates  
of the International Red Cross and Red Crescent Movement**  
Antalya, Turkey, 10–11 November 2017

**Draft elements of resolution**

**Strengthening Movement Coordination and Cooperation**

The 2017 Council of Delegates,

*acknowledging with concern* the constantly changing global political and socio-economic environment generating increasing, multifaceted and complex humanitarian needs resulting from armed conflict, natural disasters and other crises,

*mindful of* the continuously growing demands on the Movement to respond more effectively and efficiently to this complexity on a greater scale, thereby positioning the Movement as a relevant and effective humanitarian actor,

*recognizing again that* inadequate coordination and cooperation, internal competition and insufficient recognition of the respective and complementary strengths of the Movement's components hampers the Movement's operational impact as well as the interdependent and individual credibility and strengths of its components,

*recalling* Resolution 1 of the 2015 Council of Delegates and Resolution 4 of the 2013 Council of Delegates, both of which tasked the International Committee of the Red Cross (ICRC) and the International Federation of Red Cross and Red Crescent Societies (International Federation) to continue their joint work on strengthening Movement coordination and cooperation (ref. CD/15/R1 & CD/13/R4),

*further recalling* Resolution 6 of the 1997 Council of Delegates, which adopted the "Agreement on the organization of the international activities of the components of the International Red Cross and Red Crescent Movement" (the Seville Agreement); Resolution 8 of the 2005 Council of Delegates, which adopted the "Supplementary Measures to Enhance the Implementation of the Seville Agreement" (SA/SM); and their follow-up reports as foundations of Movement coordination and cooperation,

*emphasizing again* the attachment of the Movement to its simultaneously local and global dimensions, as evidenced in the pivotal domestic role of the National Society as first responder and humanitarian auxiliary to its public authorities as well as the international roles and mandates entrusted to the International Federation and the ICRC and set forth in the Statutes of the Movement,

*noting with appreciation* the steady, sizeable and demonstrated improvements in Movement coordination and cooperation since the 2013 Council of Delegates, notably, but not only, in preparation for and in response to large-scale emergencies across the world, as witnessed recently in places such as Haiti, Yemen, Lake Chad, the Horn of Africa, the Gambia and Myanmar,

*taking note* of the remaining internal and external challenges to improving Movement coordination and cooperation, especially complex communication channels, differing organizational cultures and priorities, limited investment in the process by a diverse diaspora of Movement components, high transactional cost of Movement coordination and limited and

varied awareness of the SMCC process and coordination tools and mechanisms by Movement practitioners,

*fully confident* that the ongoing improvements to Movement coordination and cooperation are contributing to further increasing the humanitarian impact of the Red Cross and Red Crescent for the benefit of people affected by large-scale emergencies,

*expressing its appreciation and support* for the engagement and efforts of the International Federation, the ICRC and all National Societies involved in the implementation of the SMCC Plan of Action, which addressed current challenges and opportunities in Movement coordination, preparation and response, as reflected in the annexed Progress report and revised Plan of Action,

*acknowledging* the specific attention paid to ensuring the operational relevance of the SMCC products through concomitant testing in the field, notably through the identification of five SMCC country laboratories,

*recognizing* the need to pursue stronger Movement coordination and cooperation after the 2017 Council of Delegates by reflecting on the transformative changes required at institutional level and consolidating the advances following Resolution 1 of the 2015 Council of Delegates,

*resolves* as follows:

- A. Welcomes and endorses the evidence-based observations and recommendations listed in the Report together with the objectives and actions set out in the accompanying revised Plan of Action.
- B. Requests the ICRC and the International Federation to oversee implementation of the revised Plan of Action and to report back to the 2019 Council of Delegates on the progress made.
- C. Requests all components of the Movement to continue to support and resource the implementation of the revised Plan of Action, including through the adoption of changes needed in their own operational policies and practices.
- D. Emphasizes that the following findings are essential to creating an enabling environment for enhanced Movement coordination and cooperation and require a sustained investment and commitment from all Movement components.

Findings stemming from the Progress report will probably be grouped under the following three categories:

**Coordination**

**Preparedness**

**Response**

- E. Endorses the following new priorities of the SMCC process for the coming two years up to the 2019 Council of Delegates:

The aim is for the process to be lighter and strongly supported by all components. It is likely that there will be a limited number of priorities that are more focused, with the emphasis on increasing SMCC literacy and on improving support and services.

- F. Further requests that the International Federation and the ICRC, with active engagement and contributions from National Societies, continue to monitor and evaluate their coordination efforts, ensuring that lessons learned are acted upon collectively and further reforms are evidence-based.